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**Antecedents of R&D Intensity for Emerging Economy Firms:
Evidence from India¹**

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Antecedents of R&D Intensity for Emerging Economy Firms: Evidence from India²

I study the industry-level antecedents that determine the R&D intensity of the incumbent firms. Specifically, I examine the effect of industry export orientation, industry capital intensity, and dominance of foreign MNCs. I also study the moderating effect of the business group affiliation of incumbent firms on these relationships. By using random-effects GLS regression to study the private sector non-financial firms of India for the time period of 1999-2015, I find that industry export orientation (positively), capital intensity (negatively) and dominance of foreign MNCs (negatively) impact the R&D intensity of incumbent domestic firms. Moreover, business group affiliation positively moderates the innovativeness of affiliates. I conclusively establish the importance of industry characteristics on the R&D intensity of domestic firms of emerging market economies. The results also highlight the compounding effect of business group affiliation on the relationship between industry characteristics and a firm's R&D intensity.

Keywords ó R D intensity industry export intensity industry capita intensity foreign MNCs

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Introduction

A plethora of papers have studied the antecedents and outcomes of firms' innovativeness and this stream of research is a central theme in the domain of strategic management research. Innovation is determined by the leadership both at individual level and group level. The upper Echelon theory, strategic levers, organisation level, Resource Based View and Dynamic Capabilities View and business processes, process level, Process theory. Crossan & Apaydin (2009) state that the process and outcome constitute the two dimensions of the concept of innovation. Hence the distinction is between the former deals with the manner in which innovation takes place and the latter is concerned with the nature and type. Crossan & Apaydin (2009). Following the Penrosian approach, Penrose (1959) broadly, these studies probed firms' heterogeneity and mostly omitted the effects of external environments such as industry contexts on firms.

the firm-level R & D intensity. I also posit that industry capital intensity will negatively relate to the firm's R & D intensity because technology upgradation in these industries require heavy investments. Thus, incumbent firms will have a higher propensity to focus on exploitative activities as against exploration while in capital intensive industries. O'Reilly and
2. ⁴ I also hypothesize that the dominance of foreign multinationals will induce the domestic firms to reduce their R & D commitment to focus on consolidating their existing market position. Moreover, business groups dominate the corporate landscape of emerging

Theory and Hypotheses

The structure-conduct-performance (SCP) paradigm in its conventional understanding argued that the industry structure dictates the conduct of firms in the industry and this conduct drives firm performance (Bain 1956, Mason 1959). It is the salient characteristics of the industry environment that critically decides the conduct of firms such as innovativeness and in turn performance of the firms. However, subsequent research highlighted the static nature of the conventional understanding of the SCP paradigm (McGahan 2004, Porter 1985). The institutional transitions, i.e., the elaborate changes that redefine the rules of the game for incumbent firms in an industry may be either incremental or discontinuous (Peng 2002). The simultaneous interplay between incremental and discontinuous transitions is understood as *“although institutions evolve through relatively long periods of stability during which incremental changes occur, such an evolution is also likely to be punctuated by discontinuous transformation”* (Peng 2002, p. 2). Industry change, on the other hand, is a bit restrictive and is a subset of the institutional transitions. The trajectory of industry change depends on whether the incumbents' core assets or core activities (if not both) are threatened and takes one of the paths: progressive, creative, intermediating, or radical (McGahan 2004). In a relatively stable environment when core activities are not threatened, a firm can rely on exploitation. However, firms face a significant difficulty in addressing intermediating

export orientation albeit in an inverse fashion on the firm's innovativeness in emerging
market economies

should be protected in a nation

et al., Khanna and Paolucci and or transitioning Guo et al., Opara, Sang and others while achieving a higher growth trajectory. However, this also resulted in the

his argument is also consistent with the literature on positive spillover that is that the domestic firms benefit as competition from foreign and other domestic firms force them to upgrade their productivity and technology. Sinani & Meyer (2004) show that the entry of those players has been proven to improve the productivity of host country incumbent firms. The spillover has been found to be positive only at advanced levels of economic development. Klaus E Meyer & Sinani (2009). Further longitudinal studies in the context of emerging and transitioning economies actually concluded the presence of either no or negative spillover to domestic firms. For example, research on India found that only MNCs gain from either others. RD spillovers. Feinberg & Madar (2002) and that local firms do not benefit from foreign presence at all. Kathuria (2002). Likewise, while no evidence of spillover was found in Morocco. Haddad & Harrison (1999) and Venezuela actually indicated the presence of negative spillover namely that it is a net stealing. Aitken & Harrison (1999). Similarly, results of negative or non-existent spillovers were found for Bulgaria, Romania, Poland, Konings (2002) and Czech firms. D'Amboise & Hoeft (2002).

The Role of Business Groups

In a recent review paper, Hoopes et al. (forthcoming) emphasised the importance of business groups on economic development and innovation in emerging market economies. It is worth noting that emerging markets are characterised by strong entrepreneurial sectors and business groups play a leading role in developing soft infrastructures for innovation. Dunning & Lundan (2002), Mahood & Mitchell (2004), Chang & Chung & Mahood (2002) find that group-affiliated firms are more innovative in South Korea but not in Taiwan and explain these differences through the institutional differences between these two countries. Similarly, Beitzon & Berovitz (2002) also observe that business groups promote corporate innovation especially in industries that depend on external finance and characterised by high

information asymmetry. In other words, business groups promote affiliates' innovativeness in the presence of weak factor markets and institutions. Li and Kozminski (2009) also argue that the institutional context does matter. More importantly, not only do business groups facilitate innovation by providing institutional infrastructure for affiliated firms but also they create entry barriers for non-affiliated firms in these economies. Mahmood and Mitchell (2004)

A plethora of studies following the seminal works of Khanna and Paepke (2001),

affiliated firms will be in a better position to import technology from advanced economies and their reputation will help them to establish joint ventures with foreign MNCs. Khanna, Paopu (2002), Zhao, Anand, Mitchell, and Chari-Dixit (2002) argue that the likelihood of “business start-up by business groups ... is greater in industries privatised by reforms and in industries with greater foreign firm presence” with respect to stand-alone firms. Thus I hypothesise

***Hypothesis 4:** Business group affiliation will positively moderate the relationship between industry export orientation and the R&D intensity of a firm.*

***Hypothesis 5:** Business group affiliation will positively moderate the relationship between industry capital intensity and the R&D intensity of a firm.*

***Hypothesis 6:** Business group affiliation will weaken the negative relationship between the dominance of foreign MNCs and the R&D intensity of a firm.*

Data and Methods

I set the study in India, an emerging market economy where the process of economic liberalisation has sharply changed the institutional context in the post-reform era. Since early 1990s India has embarked on a path of economic reforms that has led to substantial changes in the institutional context. For example, India has achieved a phenomenal growth momentum in international trade, suggesting greater participation by Indian firms in foreign markets as well as foreign firms in Indian markets in the years to come. Thus these market-oriented institutional changes in Indian context provide an ideal context to explore the innovation orientation of Indian firms. Moreover, the existence of numerous business groups in Indian corporate landscape and the availability of reasonably detailed data also provide an

idea setting to explore how business group affiliation moderates the innovation orientation of firms. It is worth to note that business groups have continued to remain a dominant force even during the post reform era an outcome quite at odds with the predictions of a series of papers by researchers examining the role of business groups in the new institutional environment.

I extract data from the Centre for Monitoring Indian Economy (CMIE) database which is a widely accepted secondary database for Indian firms. CMIE database provides detailed information on the financial performance of firms copied from their audited

export intensity of a firm s in the same 2 digit NIC code. I operationalize firm s 's export intensity as foreign exchange earnings through exports of goods and services divided by the net sales of the same year. Similarly, I operationalize industry capital intensity Ind_Tang as a year wise median of tangibility firm s 's net fixed assets of a firm divided by the total assets of the same year of a firm s in the same 2 digit NIC code. I calculate dominance of foreign MNCs (MNC_Share) as cumulative sales of a MNCs divided by the cumulative sales of a private sector firm s i.e. Indian private sector firm s as well as MNCs in the same 2 digit NIC code.

The next set of hypotheses investigates how business group affiliation (BGA) moderate the relationship between various industry characteristics and firm s 's innovation orientation. So to test the moderating effects of BGA, I use a dummy variable if the firm is affiliated with a business group and otherwise 0. CMIE's classification of firms into groups based on its history monitoring its announcement closely and examining directorate interlocks (Khanna & Rivlin, 2001) is used for assigning the group affiliation to individual firms. This CMIE group affiliation has been used by prior empirical studies on Indian business groups (Khanna & Palepu, 2000; Qissa et al., 2002).

Next, I have considered an exhaustive set of firm level control variables. Prior studies observe a positive influence on intangible resources and innovation activities (MNCs, R&D, Financial, R&D, sIL, Patent, and R&D).

as an important determinant of firms' export intensity. So I controlled for age (Ln_Age) by

around fir s in

characteristics matter even after controlling industry level R & D orientation. I set the study in India and considered an exhaustive dataset of around 4 firm-year observations for a 2 year period from 2009 to test the hypotheses. My empirical evidence strongly suggests that industry level export orientation positively impacts firm level R & D intensity whereas the industry effect is reverse in capital intensive industries. It is also worth noting Indian business groups are mostly in capital intensive industries. Interestingly the innovation orientation is impeded when the domestic firms face dominance of foreign MNCs in the industry. However this is not the case for business group affiliated firms. Broadly developing economy firms are at a competitive disadvantage when it comes to technological sophistication but business group affiliated firms are not fraught with this pitfall. This paper demonstrates that business group affiliation positively impacts the innovativeness of affiliates. To sum up I conclusively establish the importance of industry characteristics on the innovation orientation of domestic firms of emerging market economies. The results also highlight the compounding effect of business group affiliation on the relationship between industry characteristics and a firm's innovation orientation.

It is also acknowledge certain limitations of this study. In the CMIE database I was constrained to eliminate any firms as they did not report any R & D intensity. Incidentally this also resulted in the elimination of firms with a smaller scale. Moreover except the trend variable which is a crude proxy of institutional transitions, I do not control for other factors.

of free market mechanisms in emerging markets these issues need to be explored further

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Table 2: Effects of Industry Characteristics on R&D Intensity & Moderating Effects of BGA

	M1	M2	M3	M4	M5	M6	M7
<i>Ind_ExpInt</i>		2					
<i>Ind_Tang</i>							
<i>MNC_Share</i>							
<i>BGA*Ind_ExpInt</i>							
<i>BGA*Ind_Tang</i>						2	
<i>BGA*MNC_Share</i>							
<i>BGA</i>							
<i>Fin_Resource</i>							
<i>Intang_Resource</i>	4	4	4	4	4	4	4
<i>Leverage</i>							
<i>ROA</i>							
<i>Ln_Sales</i>							
<i>Ln_Age</i>							