

INDIAN INSTITUTE OF MANAGEMENT CALCUTTA

WORKING PAPER SERIES

WPS No. 708/ August 2012

Public Policies of Tobacco Control:The Process of Evolution of a Social Contract

by

Nisigandha Bhuyan Assistant Professor, IIM @autta, Diamond Harbour Road, Joka P.O., Kolkata 700 104 India

Public Policies of Tobacco Control: The Process of Evolution of a Social Contract

Nisigandha Bhuyan

Abstract: Social contract model though originally envisioned for justifying state control over citizens being recently explored as a model of morality, especially morality business. Istands merit over other moral theories primarily because it ensures (at least hypothetically) consent of all rational participants. So the process of moral reasoning is democratic and test into account the pre contract discord in our 'original state ofexistence' and aims to provide a solution for the existing conditions dissension and disparity. More importantly, this contract is special to the moral domain. However, its applicability may have limitations deteined by the specificities of a particular domain characterized beither issues, participants, time etc. The authors think that a sacicontract theory, known as the Integrative Social Contracts Theor(VSCT), is an emerging theory. which has the promising potential theal with many of the ethical questions of not only chartifactual institution of business, but also issues in the wider areas of osocio-political living, namely public policy. The emphasis contracts of tevant community, and the test of the authenity and legitimacy of the community norms that are the outcome of these extant contracts, are unique to the features of ISCT. Public policies formulated by the Governments of various democratic nation states undergo centaphases of evolution of rage and resistance to acceptance and implementation. The challenge has always been the fairness of principles that treats everyone's interest equally. Rawls' "veil of ignorance's a fantastic method for working out fair principles but cannot be exuted in actuality. Rationality is a more practical tool and helps achieva plausible fairness. Democracy is the most adhered system of governance because it is based on the human values of equality and freedopontract, as a framework as well as a procedure entails bestsutts when it ocurs among free and equal individuals. Hence, both demacy as a system and contract as a tool has certain mechanisms andiectives in common. This paper examines the process of introduction, change, renewal of public policy and the underlying social contract.

1.0 Introduction

Public policy is not a fixed seof regulation or legislationAs society and nation states keep on evolving, so does the public policy, whis particularly true in democratic nation states. In democratic nation states ping public policy is a difficult task and

basically involves a tradeoff of interests of ivas affected parties. We make an attempt here to provide a contractam justification of the baron promotion of tobacco, even when manufacturing and marketing of tobacord related products eastill lawful till date. We are fascinated to exploit the carctarian reasoning sincthe contract model originally developed in the pitical domain as early as the exteenth century. The initial postulation of the social contract model (Hos)beimed at establishing state power over citizen's behavior, thus making the stateeviathan The underlying argument was that everyone is better off in the state of 'statentrol' than in a 'tate of nature'. Though Rousseau recognized the extaltive nature of a sacransct state power, he also recognized the inescapable nature of sauchower. However, the way Locke postulated the contract, it limited the state power involva of the individual's rights. One very important observation made by Wempe is that the case of classical social contract theories, the contract was used to specify the conditions of legitimate political authority, but not any concrete legistion" (2008, p.707). Contract etbries basically remained silent about the content of the law. Modermtcact theorists, like Rawls, used the model to "identify criteria which the basic structuoe society should meet in order to ensure social justice" (Wempe, 2004, p.333). Rawtsodeled the thought experiment more precisely with the device of 'veil of ignamce'. However, the underlying mechanism of all modern as well as classical social conttaetry is to engage in thought experiment. These thought experiments establish tobejective background standards" (Donaldson & Dunfee, 1999, p19) to settle pre contract otdoords. Similarly, ISCTmodels the thought experiment to bring out background standardeconomic interaction. While ISCT does build upon the earlier contracts, at the saimme, it is much more ambitious in modeling background conditions for economic interact It builds upon the already existing political institution of liberal democratic atte and its allied institutions. The rational contractors of ISCT are not limited to anatural group bounded by rite ory of a nation; rather they are globæbntractors.

ISCT as a contractarian theory of businessiscs is criticized by many including Wempe (2008) on the ground that it: is not self disciplined, not argumentative, and not task directed. However, we wish to cash oneste features of ISCT and argue that the postulation of the ISCT not only models business intertation but also public policies relating to business interaction with setty. As Donaldson and Dunfee argue "the normative authority of any scali contract derives from the assumption that humans, acting rationally, consent — or at leastineent hypothetically — to the te0d thactin9(he content

themselve (emphasis added) (Donaldson and Dunft 4, p.273). In this context, they

the right and the good'. Theore mostly abstract princips and understanding. Hence, they are not specified by the ISCT theorists do not evolve out of the procedure of tructural hypernorms,

arenecessary

- 3. The more extensive or more globæl trommunity, which is the source of the norm, the greater the priority which should be given to the norm.
- 4. Norms essential to the maintenance the economic environment in which the transaction occurs should priority over norms potentially damaging to that environment.
- 5. Where multiple conflicting norms aimevolved, patterns of consistency among the alternative norms provide a basis for prioritization.
- 6. Well-defined norms should ordinarily the priority over more general, less precise norms.
- 3.0 Evolution of Tobacco Control Policiesand the Underlying Social Contract

3.1 Evolution of Policies of Tobacco Control

Tobacco appeared in mass manufactured form only durifige 18 tury though it was prevalent much before, and was cheweds not been in pipe. The after, manufacturing, marketing, and smoking cigarettes have eaplr in a massive scale. Later phases of commercialization created huge markets to the according to the according to the World Bank report, more than 1.1 billion people worldwide smoke and are subject to wide variety of diseases unding the dreaded disease of cancer. A century ago, we as a society were not even aware that tobacco could cause such health hazards. Today, medical science has extensively restreat and established facts about the ill effects of tobacco on human health. The effectot limited to smokers alone but to non-smokers who are affected by environmental later or smoke, which is one of the major reasons for lung cancer and respoing attrack infections.

In the initial years of human civilization the socio economic order was not extant. The economy was not structured as in stockrimeta economy today; but it was street economy. Since human beings inherited the under of their primitive living, the law of the jungle predominated dung initial years of civilization. Many were poor and oppressed; and they were unhappy with the inditions and the social order. Apart from the threat from nature, the second greates at his at the threat to their security of life and possession from the co-living beings. It his this context that Hobbes postulated a contract between these citizens to emposse the with supreme power (Leviathan) which will have the sole authority to retrol individual's behavior for a possible coexistence and world order. Individual action and behavior is regulated by state — in whatever form it is manifested. Hobbes' notion stands merit and relevance even today, though the concept of power and means of acquiring power have undergone vital changes. After human beings started living in individual active endeavors, shifting focus from minimal security and gathing food for living to enterprise, art, entertainment and

culture. They started **triv**ation, took interest in arculture, music and other avenues of entertainment and amusement. The indus**tre**arolution slowly changed the face of human existence and living.

as superior and better and in demanda iperfectly competitive market. Generating a handsome profit out of it is argued extensively as a legitimate business goal. That notion gave rise to increase use of promotion of products. Hence, tobacco was extensively advertised using all means of persuasion consumers to develop smoking behavior. Especially, teenagers were the targetience of these promotions.

In the subsequent stage of beomic growth and societal velopment, there was increase concern about the various 'stakeholdens' business; a concern that became more prominent through the writings of FreemaThe unintended effects of even cultured human action on others became prominent. Deprenent and findings of medical science about tobacco related diseases re established. There svancreased awareness of the misuse and ill effects of tobacco. In the 20 entury, various actist groups stood against tobacco and its production and promotion, inithcontinued attempt for a more perfect world order. Clearly, this is the critical era when the communities are ever widening. Also, there arises the conflict of interest afarge number of communities. Conflict is inherent; coexistence is a necessity; hethererole of contract. The communities now involved in the issue of tobacco range frombacco farmers, tobacco industries, smokers, nonsmokers, interest groups, environmegitalups, ideology groups, policy makers, to territorial and national governmentThis is a time when it is recognized that everybody around can have a stake in the activities of articular group or organization. With the increase in number of communities, the conflictinterest is more fastidious. With the environmental protection group demanding a detepban of such products, the liberals are demanding a free choice for the consumærsomplete ban would not only be an infringement of free choices and rights bustcamay be a cause bufss of livelihood for the tobacco farmers. Hence, a compresince ban on production and distribution of

ban on tobacco related products in sexample of evolving social bntract in the pursuit of maintaining a better world order. This eviols consensus is possed because of the following reasons: the communities who are for its production and use are either not having the norms which are bottlegitimate (not having coessus) and authentic (not confirming to hypernorms) or the semmunities are subservient to some other broader communities (arrangements of priority rule). Let us illustrate why and how contemporary public policy for tobacco control evolved the shutime. To do so weeld to focus more on the authenticity and legitimacy of the normalishe communities that have evolved in recent times.

3.2 Communities

Let us make an attempt to identify the committees that somehow concerns the business of tobacco and they are also communities easthe definition of ISCT. In an ambitious attempt the author believes that allethfollowing groups can be identified as communities: the tobacco industry (the busin people), tobacco users, civil society, government, consumer activists, consumers eightly ideologists group, and supporters of free market. Some of these communities have overlapping norms. We would try to club them wherever possible.

3.2.1 Tobacco business community

The tobacco industry deals with the economispects of Tobacco. Tobacco is one of the largest cash crops, hence, encourabese business investment. There are giant multinationals in this industry as well accal firms. They support government's policy of employment, contribute venue to the government. Thest thing that any business takes care of is undoubtedly profit. Ptrofequires more investment in producing, manufacturing, and marketing of tobacco. Howeve the changing busins requirement is profit within the confines of law, morality and responsible business. The emergence of social responsibility of business necessitated business to focus on the social and environmental impact of itsactivity apart from the economic impact. acceptable principle and practice of the pnesage. Though the control on production and promotion of tobacco will adversely impact its economic impact in terms of loss of jobs, and loss of government/emue but these are no longlee only thing that matters for business. A complete ban is possible will too hasty leading to other evils like smuggling as long as the demand exist. detethe most viable option available is interventions to reduce its demand in the keta Reducing demand may not be achieved by reducing supply alone and reducing supply not be possible unless production and

one among the greatest cause of preventable and premature deaths. The expected consequences of tobacco control are movenitaring for the world order than allowing it in free market. The fears related to its economistrects, that detaction, may have been unfounded. "Policies that redudee demand for tobacco, such as a decision to increase tobacco taxes, would not cause long-term job losses in the vast majority of countries. Nor would higher tobacco taxesoluece tax revenues; ratherevenues would climb in the medium term. Such policies could, in subming unprecedented health benefits without harming economies" (World Bank report) lence the contract drawn here supports control of both demand and supply of tobacco.

Moreover, as a society we have already redch stage where saciinstitutions and corporate are not only expected to achievneappropriate balaze between efficiency, equity and ethics, but there is also a require to be concerned with transcendental values of protecting the environment.

3.2.2 The Community of Smokers and the Consumer Sovereignty Advocates

Advocates of consumer sovereignty group brelien free choice of consumers. Modern economic theory holds that consumers are blest judges of their own consumption. This view is quite clearly influenced by three market theory of Adam Smith. However, this principle of consumer sovereignty influenced by the morality of free market is based on certain assumptions which may not hold very strong grounds.

By the beginning of 2st century, we have seen many instances where the free market principle of efficiency has failed terribly. Les examine it from the point of view of a consumer. Let us examine the incentive to smoke is like their other consumption of the sincentive to smokers know the risk of smoking?

Consumer sovereignty group argues that thousumers make rational and informed choices. Researches show that many smokersnot at all aware the high risks associated with the smoking havior. Those who are aware out the risk they perceive it to be minimal. Smoking eventually forms abita and it usually state in adolescence. Assuming that these people take a rational about their consumption behavior would be a grievous mistake. Either the state of not know the risk, or if they know they underestimate the risk. There is no rational benefit analysis they involve in. World Bank report says most "societies grantly recognize that adolescent decision-making capacity is limited, and restrict your people's freedom to make certain choices; for example, they are denied the vote or to marry until a certain age". Similar, strategies should be adopted for smoking and soie is that the same rational and informed the high risks associated the vote or to marry until a certain age". Similar, strategies should be adopted for smoking and soie is that the same rational and informed the high risks associated the high risks as the perceive in a soil and soie is the same rational and informed the high risks as the perceive in a soil and soil and same rational and informed the high risks as the perceive in a soil and same rational and same rational and soil and same rational and s

3.2.3 The Community of Civil Society and Consumer Activists

The civil society norm is usually the good abreater society in germal understanding. It is the civil society which influences the plictudecision to a greatextent. Good life, good health, good facilities ... and all that which ings order harmony peace to societal

existence. Anything, which causes a visible aigmificant distortion to general health, is to be avoided to the extent possible.eToonsumer activist group focuses that the consumers should not be lured into false piscus. They must get proper information and proper value for their money in the market exchange process.

4.0 Control on the Use of Tobacco

Health is a not only an individual but also shared responsibility of the society. A collective defense against transnational threats like tobacco related diseases is probably a hypernorm in pursuit of world der. In the casef the governments' intent on improving health, control on tobacco is an inescalepathoice. Actions to too smoking can include implementation of higher taxes to an advertising and promotion to restrictions on smoking in public places.

Any failure on the part of any ommunity to respond to these doard social norms in broader socio-political ommunities may result in subsequent stringent implementation of legislation. Such legislations may alsorther public policy changes and deteriorate public relations for the organizations concentre evolving authentic norms of broader community (society as a whole) typically requiagegressive changes in the way in which the organizations act and presentenesslves. It is best to be the strategy and seek to keep ahead of the change. Morenofille does not appear to have been the chosen strategy, leading to outrage in society.

"Consent is the justificatory linchpin of ansocial contract method", either hypothetical or real and it is viad only when it is "uncoercedend informed" (D& D, 1999, p. 48). ISCT theory holds that the consent of communicational contracts must be informed by broader principles of societhypernorms, and participants onsent. So, contractualism promotes reciprocal cooperation among persone seek to treat one another as free, equal, reasonable and rational econcern here is reasonables and fairness of actions or arrangements. This kind of transaction benenvisioned only in liberal democratic or communitarian society. The contract healtows business intests and all other individual and communal goods function in decision-making long with the interest to justify decisions to others. So, we are calear to only of having anational good but also of regulating and justifying ouactions according to reasonal principles that all can accept.

The Integrative Social Contracts approaish "designed to take existing artifactual institutions and business practices into indensation, thus providing he essential context for rendering normative judgments concerning normative judgments concerning normative judgments concerning normative in context specificity in context and behaviors" (ibid, p. 42). On the one hand, the context specificity in context and behaviors of stakeholder, may constitute an ideal source of normative stands for the actual process of stakeholder management. On the other hand, this sociatrant theory being empirically based will be able to isolæt the "boundaries of eneral public expectations oncerning obligations to stakeholders" (ibid, p. 50) What is important is to articulate and/or reveal the responsibility in questing Without such an articulation, the responsibilities again would be clouded by the eneral public expectation integrated Social Contracts Theory has the

potential to articulate boundaries of stakeholder interend the limits of social and moral responsibility. Even regulations/laws "are most likely to be effective when they are consistent with the most gerally accepted societ norms, and reflect the collective morality of society" (http://en.wikipdia.org/wiki/Public_policy_doctrine).

References

Bowie, Norman E. 1982Business EthicsEnglewood Cliffs, NJ: Prentice-Hall.

Donaldson, T. 1982Corporations and MoralityEnglewood Cliffs, NJ: Prentice Hall.

Donaldson, T. 1989he Ethics of International Businessew York: Oxford University Press.

Donaldson, T. and Dunfee, T. W. 1994: "Towards a Unified Conception of Business Ethics: Integrative

Social Contract Theory"