

Firms across industries, irrespective of their size, are becoming increasingly dependent on the Internet to allow them to connect to their customers, be it through websites, e-mail, or social media. Social media has become an especially lucrative option for these firms owing to the possibility of not only reaching out to a wide audience through broadcast messages, but also the possibility to hear back from this audience. As a result, scholars have termed social media as a *fa* *U* *h* *W* *a* *U* *Y* *f* *D* *V* *Y* *h* *Y* *b* *z* *f* *a* *g* *U* *b* *X* *h* *Y* *r* current and prospective customers. The intent of this *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *Y* *h* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t* *b* *b* *Y* *W* *Y* *h* *Y* *g* *l* *g* *g* *h* *c* *i* *c* *d* *Y* *b* *h* *Y* *V* *U* *W* *V* *c* *l* *D* *c* *Z* *h* *Y* *g* *Y* *h* *a* *U* *h* *W* *b* *z* *U* *W* *Y* *h* *Y* *g* *D* *h* *U* *h* *V* *t*



rising and falling when using Facebook for reaching out to interested audience. By providing an endogenous explanation for the experience of the firm, this thesis also delineates how certain managerial levers that drive algorithmic and human agency can be used to affect a more desirable behavior of the social media platform when firms use it to reach out to individual users.

This thesis contributes to the current theoretical understanding of affordances in general, and social media affordances in particular. Firstly, it makes a case for an ontological shift in affordance studies from a substantialist emphasis towards process orientation. Secondly, it suggests a methodological departure from the current interpretive studies that espouse a