

INDIAN INSTITUTE OF MANAGEMENT CALCUTTA

Engineering Division

‡XvF ZÀ €p @1WVQHQLHQ 5 G 1UVDPYQHG 5 220 Q , Q V W L W X W H R I O D Q D  
35 H Q R Y D W L R Q R I H [ W H U Q D O V X U I D F H R U I D 1 H Z G U R D V L V Q H O L  
: H V W % H Q J D O

7 K H W Z R E L G V \ V W H P R I W H Q G H U V K S D Q J O W F R Q Y H D W S R D I Q H O M Q S R N U P D P H E U H G L Z O  
Z R U G V 37 H F K Q R F R P D P Q H G U P B D O F B D % W G ' S H Q Y W H F O R B S H G , Z L W X K W K H Z R U G V 33 U L H  
H Q Y H O R S H V V K D O O E H N H S W L Q W K L W I G H H Z O R U H G O R S H G X O \ V X S H U V F U L E H G Z  
H [ H F X W L R Q R I Z R U N F R Q Y H Q L H Q

\$ S D U W I U R P D E R Y H D Q \ R W K H U L Q F O X G H G L Q W K H V F R S H R I Z R U

7 K H G H W D L O H G V F R S H R I Z R U N L  
7 L P H V F K H G X O H R I W H Q G H

< 'D W H 7 L P H I R U V X E P L V V L R @ R I 7 H Q G H U H R ' R E X P H Q W V  
<< 'D W H 7 L P H R R 2 S H Q K Q J F D O % L G W 2 Q U V  
<<< 'D W H 7 L P H R I 2 S H Q L Q J R I & R P P H U F L D O % W I G H T R D @ H I \ & Q P  
W H Q G H U H U O D W H U E \ Q R W L F H

& R Q W U D F W R U V Z K R I X O I L O W K H I R Q O M R D I U Q H J H E D L V I L E O M D M R I S I D Q U W W H I I S D W H H P

D % L G G H U V K R X O G K D Y H V X F F H V V I S Q O I O W H F O R P G S O U H L V Q H G O D W X E V W D Q Y H L D Y H O D U U F R  
V X E P L V V L R Q R I W K H E L G W K H I R O O R Z L Q J 3 V L P L O D U Z R U N V'

7 K U H H V L P L O D U Z R U N S / H D F K R I F R V W L Q J P L Q L P X

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, %LGGHUV FDQQRW VXEPLW WKH WHQGHG DXXWPHUVWIKHQG XHPGDMLQJ GLW  
3XEOLF 3URFXUHPHQBU BIRKWDHSQURRFAKMSVUDYSHSU 6\VWHP & ORFN 7LPH' VKD  
ELQGLQJ RQ WKH ELGGHU H (%LG VGDQHUVHFRQDQWHDGV VSIRLE MWKX E RIGW DQG VE  
QRW WKH WLPH DV SHU WKHLU ORFDWLRLQ FRXQWU  
- 7KH ELGGHUV DUH DGYLVHG WR VXEPELVG VGKHLG DHWBLG YO ZHSDQD8 TEHSI RUKE  
UHVS RQVLEOH IRU DQ\ GHOD\ LQ XLEOPFLO/XGRQJ RMHHU(YEHLG VD QRGU WDQFLKQHDFDQ  
. 7KH 7HFKQLFDO DQG )LQDQFLDO %L\$X WKDQDQJ EIG GLJQW DQG VRLJQW KIG E LQW  
OLQH' RQO\ 7KH DXWKRULJHG VLJQW DQWRRQ RWIKBIRZIHQJGRIU \$PAXW RVU QIH\ LQH  
GLJLWDQO\ VLJQHG ELG 6FDQQHGHFSRUSHLSIDURHIGYDQQLB&VIG&FIXIFRHQPDWFDQ  
/ \$Q\ WHQGHU UHFHLYHG ZLWKRXW RBEKIPHQDQW (DQHQHQWWKRIQIRU DQGV 7HSQHGF  
QRW EH DFFHSWHG FRQVLGHUHG DQG VKDOO EH VXPPDULO\ UHMHFWHG  
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