## 15. References

Two letters of recommendation in the format given must be sent to the Institute within the application deadline date. The recommenders should separately seal the

16a. Letter of recommendation								
This section is to be completed by the recommender								
How long have you known the applicant?								
In what capacity have you known the applicant?								
Based on your experience, rate the applicant in the following areas vis-à-vis persons of similar academic and professional standing								
	Truly exceptional (Top 2%)	Exceptional (Top 10%)	Very good (Top 25%)	Good (Middle 50%)	Below average (Lower 25%)	Can't say		
Initiative								
Flexibility								
Maturity compared to peers								
Oral communication skills								

Written communication skills

## 16b. Letter of recommendation

This section is to be completed by the recommender

How long have you known the